

## Re: Your request made under the Freedom of Information Act 2000

As we are updating our HSJ database we are trying to seek the figures for the Cost Improvement Programme that were delivered for 2021-2022 and to be delivered for 2022-2023. Please fill in attached with the response for the below.

- Total Cost Improvement Plan (£ millions) 2021-22 **£3.58m**
- Total Cost Improvement Plan as a proportion of controllable operating expenditure (%) 2021-22 (excluding PFI costs, for example) **0.7% of operating expenses**
- Total Cost Improvement Plan (£ millions) 2022-23 **£19.25m**
- Total Cost Improvement Plan as a proportion of controllable operating expenditure (%) 2022-23 (excluding PFI costs, for example) **3.84% of operating expenses**